# Otto Mar Botto

DCIATED FOOD & PETROLEUM DEALERS Working to Improve Your Bottom Line VOL. 21, NO.8 AUGUST 2010



- Consumers Re-Define the Game of Shopping
  - —What New Credit Card **Reforms Mean to You**

Associated Food & Petroleum Dealers





# AFPD Bottom Lin

 $16^{\,\,\,$  Re-Defining the Game of Shopping

Consumers have re-shaped the playing field.



23 Understand Credit Card Reform

New electronic payment rules save retailers money.

**August 20** 



Refreshing

Beverage makers respond to no-sugar trend with exciting new products.

Politics in Your Business Model
Some practical advice

for tobacco retailers.



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JE Energy AFPO annunity.

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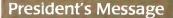
community and our customers thrive. We wrote the book on community commitment.

That's why we believe employee volunteerism, contributions and sponsorships, community involvement and environmental stewardship are so important.

At DTE Energy, enhancing the communities we serve is not just a chapter in our book — it's a never-ending story.

DTE Energy







### Jane **SHALLAL** AFPD President/CEO

### View from the Top

ecently, AFPD was selected by the Michigan Society of Associations Executives (MSAE) as a leader in company management, strategy, and operations process. We are honored to be selected among all the statewide associations as the feature cover story in MSAE's July/August Association IMPACT magazine. Being interviewed for this article helped me reflect on the personal attributes that led to success for AFPD. This reflection is especially timely, as I recently announced my retirement from AFPD. I will be leaving AFPD on October 1, content that I have led effectively.

As the head of your business, you too are in a unique position to provide strong leadership to achieve business success. But success is not about just crunching numbers. Here's how you can be a strong leader in your business.

#### Have a Vision.

A clear vision is critical to good

leadership, and it provides direction for planning. My vision for AFPD is that the association represents the interests and needs of its members—a vision fulfilled. Today, AFPD has a growing membership that is strong and very engaged in the association's vision and goals. AFPD has met its members' needs for programs that positively affect their bottom lines. And AFPD is perceived as the industry expert and the go-to source for independent retailers, the industry. and the government. I hope that my vision will offer more possibilities for

growth in the future.

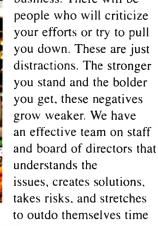
### Make Your Ideas into Realities.

While strong leadership involves identifying potential problems and solving them before they become a crisis, it also involves the keen ability to identify opportunity and reap potential windfalls. Take these opportunities and ideas and make them a reality. You can change your practices, but not your principles. Over the past five years of my term, AFPD has responded to changes extremely well and has reaped the rewards of many unique opportunities.

Raise the Bar. Always aim high

when setting goals for your business. There will be

after time for AFPD.



#### Share Your Vision with Others.

Your business will go nowhere without the help and efforts of your employees and the support of your customers. In this regard, I would like to thank the staff, the Board, and our members for your input on how AFPD moves forward. Thank you, AFPD, for allowing me to be a part of something great.

I hope to say goodbye to you at our September Holiday Food & Beverage Show, which will be my last association event as president of AFPD.

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### Michigan Updates

#### Feed the Children

AFPD participated in and financially supported the "Feed The Children" program in Southeast Michigan, which provided food and personal hygiene items for more than 4,000 families.

#### **Oppose MUSTFA Extension**

AFPD testified before Michigan House Appropriations Committee opposing a proposed five-year extension of the MUSTFA fee of 0.875 cents per gallon of refined petroleum product.

#### **AFPD Golf Outing**

AFPD hosted the Michigan AFPD annual Golf Outing where 288 golfers enjoyed a fun-filled day of golf and refreshments at Fox Hills Golf Course.

#### Cigarette Rules Webinar

AFPD participated in a webinar sponsored by NACS and the US FDA outlining new rules that apply to cigarette retailing across the country.

### **DHS Meetings**

AFPD attended additional Department of Human Services (DHS) meetings to discuss changes in Food Stamp Distribution Payments. DHS needs runding and is asking the retailer and supplier community for assistance in this regard.

#### Senator Meeting

AFPD had a membership meeting with Senator John Pappageorge to discuss various issues and legislative bills affecting Michigan grocers and service station owners.

#### **Cottage Foods Bill**

AFPD met with Michigan Department of Agriculture regarding the Cottage Foods Bill and discussed possible changes in Michigan Food Law.

### Ficano Fundraiser AFPD attended a Wayne County

a Wayne County Executive Robert Ficano fundraiser.

### Michigan Spirits Association

AFPD met with Michigan Spirits Association to review its legislative agenda and discuss its impact on Michigan retailers.

#### Select Michigan

AFPD met with Governor Granholm's office and other stakeholders to discuss the future of the Select Michigan Program and AFPD's involvement in a coalition to promote Michigan-grown foods.

### Ohio Updates

### **Petroleum Advisory Council**

AFPD conducted a Petroleum Advisory Council meeting on June 30th in Perrysburg, Ohio. Topics covered Credit Card Fees, PCI Compliance Update, the Kroger/Shell Loyalty Program, Ohio UST Regulations, OEM Parts Provision, House Bill 364 and Senate Bill 204, Ohio Lottery issues, and other pertinent issues.

### APD CC

### Workers' Comp Group Rating

Members will soon be receiving Form AC3 Temporary Authorization from CareWorks, Inc. for the 2011 program. The temporary authorization gives CareWorks your approval to gather information from the Bureau of Workers' Compensation to calculate your 2011 Group Rating Program. Every year businesses are flooded with solicitations from third party administrators requesting this information. CareWorks (CCI) is the only authorized third party administrator for AFPD participating members

### Private Employer Base Rates Fall

AFPD reports that BWC recently approved an overall premium rate decrease of 3.9 percent for private employers effective this month. With this reduction, Ohio's private employer base rates are at their lowest levels in the last two decades, and 35 percent lower than policy year 2007.

In addition, base rates are now lower for more than half of Ohio's 531 manual classifications, an overall 8.4 percent decrease in base rates since 2009. Because private employers pay for their workers' compensation coverage six months in arrears, they will see this latest decrease in their January 2011 statements

### **National Update**

### President Obama Signs Swipe Fee Reform

The convenience and petroleum retailing industry's nearly decade-long battle to rein in outrageous interchange fees became a reality July 15, 2010, when the U.S. Senate voted 60 to 39 for the financial reform package known as the Dodd-Frank Bill. The House of Representatives passed the legislation on June 30, 2010. Visa and MasterCard currently charge debit swipe fees of around 1 percent to 2 percent of the transaction amount — among the highest rates in the industrialized world.

Swipe fees have been the convenience and petroleum retailing industry's top pain point and second largest expense item — behind only labor costs — for a number of years. AFPD President Jane Shallal says the vote demonstrates the value of retailers engaging with their elected officials.

Now retailers will have the choice of at least two networks upon which to run debit transactions. In addition, the amendment allows merchants to decline credit cards for small dollar purchases (\$10 max.) because swipe fees often exceed profits on such sales. The amendment also clarifies that retailers can offer discounts to consumers who choose to pay with cash, check, or debit card.



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Be sure to let him know that you are an AFPD Member!



### Salmonella Risks to Kids in Shopping Carts

In the June issue of the Journal of Food Protection, a study conducted in Foodborne Disease Active Surveillance Network (FoodNet) sites identified an association between riding in a shopping cart next to raw meat or poultry products and infection caused by Salmonella or Campylobacter in infants younger than I year. FoodNet is the principal foodborne disease component of the Centers for Disease Control and Prevention's (CDC) Emerging Infections Program.

According to the study, Salmonella and Campylobacter are the most common causes of bacterial gastroenteritis in the United States, resulting in an estimated 1.4 and 2.4 million illnesses each year, respectively. Infants and children younger than 5 years are at increased risk, with reported rates 2 to 10 times higher than for persons 5 years or older.

Among infants, riding in a shopping cart next to packaged raw meat and poultry is an important risk factor for Salmonella and Campylobacter infection. Salmonella and Campylobacter have been detected on the outside of packages of meat and poultry at retail outlets, which indicates that these contaminated surfaces could play a role in transmission.

"Parents should separate children from raw products and place children in the seats rather than in the baskets of the cart. Retailer use of leak-proof packaging, customer placement of product in a plastic bag and on the rack underneath the cart, use of hand sanitizers and wipes, and consumer education may also be helpful," states the report.

- Alexa Nemeth, Food Safety News

### PepsiCo Picks Retailers' Brains

PepsiCo's senior executive Eric Foss has been on a tour of the nation's retailers—from big grocery chains to mom-and-pop shops—picking the brains of store managers and executives and interviewing consumers. His mission is part of an effort by PepsiCo to collaborate with the merchants who sell their products, in hopes of boosting sales and gaining market share, said *The Wall Street Journal*.

PepsiCo took control of its distribution operations earlier this year, said the



report, spending \$7.8 billion to buy its two biggest bottlers, partly to establish a more direct relationship with retailers. Consumer-products makers have always worked closely with stores, the report said. But with consumer spending soft and big brands competing for shelf space with private-label goods, some companies, like PepsiCo, Campbell Soup Co., and Hershey Co. are intensifying those efforts, it said.

Foss said retailers have told him they would like to run more promotions that combine PepsiCo products, such as displaying six packs of Pepsi and bags of Doritos tortilla chips side by side, and offering discounts for purchasing them together. Some of these bundles can be tailored for specific retailers. In a convenience store, for instance, a bundled promotion might include single bottles of PepsiCo promoted with smaller packs of snacks, said the report. "Our retail customers really want to differentiate themselves from their competitors," Foss told the paper ..--Excerpted with permission from CSP Daily News (www.cspnet.com).

### Store Shelves Beat To in New Brand Intros

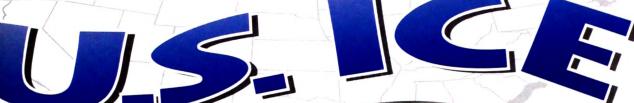
If you're rolling out a new product, nothing beats getting it on store shell According to research conducted in six countries by Nielsen Bases, store outdid TV commercials by 50 percent to 36 percent when it came to making consumers aware of new items. This margin is up from a 52 to 48 percent split just four years ago, according to AdAge.com.

Consumers identified as heavy buyers were even more likely to cite store shelves as their introduction to new items (55 percent). The findings research support the overall increased brand marketers have put into shopper marketing initiatives in recent years.

Mike Twitty, director-shopper insignat Unilever Americas, told Ad Age, "For the longest time...people bought the same 300 items over the course of the year, so there was a lot of repeat purchasing and not a lot of engagement at the shelf. What we saw in the last of contradicted that."

Interestingly, just putting products on in-line shelves was the most important factor in driving awareness of new items. according to the research. Seventyone percent said they noticed new products within the standard planogram, while secondary displays, retailer circulars, demos, and in-store media graded out no higher than 18 percent George Anderson, editor in chief and associate publisher for RetailWire L Excerpted with permission.

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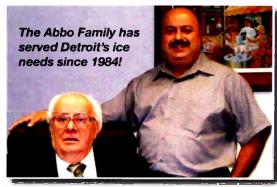
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### 2010 Michigan Holiday Food & Beverage Sh

One of the most popular annual AFPD events is the Michigan Holiday Food & Beverage Show, scheduled for Tuesday, September 21st and Wednesday, September 22nd at the Rock Financial Showplace in Novi, Michigan. With approximately 200 exhibitors and 3,000 attendees, the Michigan Holiday Food & Beverage Show is the hot-

spot for c-stores, grocery stores, drug stores, service stations, specialty stores, and bars and restaurants to preview and stock up on the holiday items that will boost their sales this season.

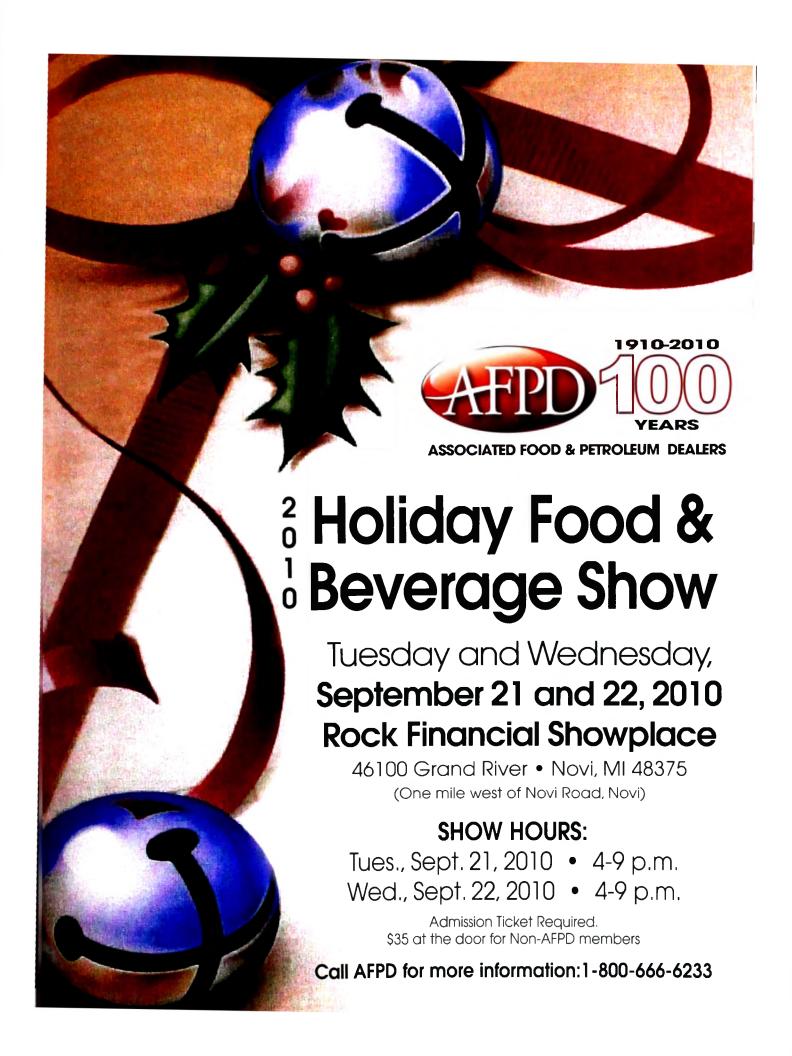
AFPD Holiday Food & Beverage Show is known for its high-quality attendees, non-stop interaction, and exhibitor satisfaction. As the leading industry food, beverage, and petroleum show in Michigan, this event attracts

far more retailers than any other trade show.

Thousands of buyers come to the show advantage of special "show-only" deals. AFPD can offer attendees this kind of active hard to believe, but the holiday season is around the corner, and AFPD retailers should not wait until the last minute to gethe most popular products of 2010. "Take this opportunity to stock your shelves with show-only deals and make sure you are refor the holiday season," urges Jane Shall president and CEO of AFPD. "In addition AFPD is constantly bringing in new progretat will be showcased at the show, so make you are taking advantage of your AFR membership to the fullest."

For more information about the 2010 Michigan Holiday Food & Beverage Show contact Lauren Kopitz at (800) 666-6233 a lkopitz@afpdonline.org.







### Ed **WEGLARZ** Executive VP, Petroleum

### **Protect Your Small Business from Fraud**

**President Ronald Reagan** 

orkplace fraud siphons millions of dollars from businesses each year, and small and mid-sized businesses are the most vulnerable. The culture of trust that knits together a small, familyheld business can make the owners easy targets.

Trusted employees' personal situations can change, and you need to be aware and mindful of what's going on around you. The perpetrator typically develops a financial need (which can be more prevalent during these challenging economic times): the ability to rationalize his deception; and an opportunity to commit fraud. While you can't do much to eliminate the person's financial need or ability to rationalize, you can reduce opportunities for fraud. Here's how:

1. Split accounting functions.

To help prevent employees from diverting suggested: "Trust, but verify" payments received by when entering agreements. the business. These are words to live by. be sure that the person who receives incoming payments isn't the same person who posts them to your accounting system.

- 2. Reconcile incoming payments daily with the amounts that get posted to your books and deposited in your bank. You or someone you designate should spot-check this procedure. If you use a desktop electronic check scanner, make sure that the device will credit funds only to your account. Otherwise, it's easy for an employee to scan in a customer check, direct it to his personal account, then shred the physical evidence, and delete the check's image from your hard drive.
- 3. Guard your company's own checks. Keep your checks locked up, and place strict limits on who can sign them. Avoid signing blank checks ahead

- of a transaction, and never make a check payable to "cash." If you use electronic transfers, you can allow employees to set them up, but personally review them in advance, and only you should be authorized to send them out.
- 4. Monthly bank statements should be mailed directly to your home or directly to you at your business, unopened, and you should review them right away. You should get images of all paid checks.
- 5. Pay close attention to your credit card processing statements for unusual deductions or charges. Employees could use your card terminal to improperly transfer funds to their personal credit card accounts.
  - 6. Consider outsourcing your payroll. This is an inexpensive way to deter employees from tampering with your payroll. An outside service, such as ADP, will perform the administrative duties

and assume the compliance risks associated with the task—all you do is "call in" your employees' hours.

President Ronald Reagan suggested: "Trust, but verify" when entering agreements. These are words to live by. Periodically double-check safe drops, verify rolled coin stashes, and verify that cash register "shift report" start/end times dovetail with previous and subsequent "shift reports" start/end times. An unscrupulous employee can run a limited "short shift" between scheduled shifts and pocket the receipts.

All the activities taking place at your business are really financial transactions, either with cash, credit cards, services, or products. Somebody is in charge of each transaction—and it had better be you.

www.AFPDonlin

### **lew Tax Benefits for Hiring Unemployed Workers**

'o new tax benefits are now available employers hiring workers who were viously unemployed or only working rt time. These provisions are part of the ring Incentives to Restore Employment IRE) Act enacted into law March 18.

Employers who hire unemployed orkers this year (after Feb. 3, 2010) d before Jan. 1, 2011) may qualify r a 6.2 percent payroll tax incentive. empting them from their share of icial Security taxes on wages paid to ese workers after March 18, 2010. This duced tax withholding will have no fect on the employee's future Social curity benefits, and employers would Il need to withhold the employee's 6.2 reent share of Social Security taxes. well as income taxes. The employer id employee's shares of Medicare taxes ould also still apply to these wages. In addition, for each worker retained r at least a year, businesses may claim

For each worker retained for at least a year, businesses may claim an additional general business tax credit up to \$1,000 per worker when filing their 2011 income tax returns.

an additional general business tax credit up to \$1,000 per worker when filing their 2011 income tax returns.

The two tax benefits are especially helpful to employers who are adding positions to their payrolls. New hires filling existing positions also qualify but only if the workers they are replacing left voluntarily or for cause. Family members and other relatives do not qualify.

In addition, the new law requires that the employer get a statement from each

eligible new hire certifying that he or she was unemployed during the 60 days before beginning work or worked no more than 40 hours for anyone during the 60-day period. The IRS has developed a form (Form W-11) that employees can use to make the required statement.

Businesses, agricultural employers. tax-exempt organizations, and public colleges and universities all qualify to claim the payroll tax benefit for eligible newly hired employees. Household employers cannot claim this new tax

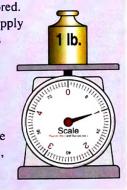
Employers claim the payroll tax benefit on the federal employment tax return they file (usually quarterly) with the IRS. Eligible employers will be able to claim the new tax incentive on their revised employment tax form for the second quarter of 2010. Visit the AFPD website at www.afpdonline.org for a link to the HIRE website.

### **Beware Michigan Weights** and Measures Penalties

Be aware that monetary fines or equipment "lock-downs" are likely to occur should an operator fail to pay a fee assessed by a State of Michigan Weights and Measures official.

After determining that a measuring device (e.g. gas dispenser or scale) is not in compliance, the Michigan Weights and Measures Division will require that the device be put "out of service" and/or repaired to acceptable tolerances. When a re-inspection is completed, an invoice payable within 60 days is presented to the owner or manager of the business.

AFPD has learned that a significant number of these re-inspection invoices are being ignored. The law enables the Department to apply fines and/or "lock-down" procedures to measuring devices at locations where the re-inspection invoices are delinquent. Save yourself money and perhaps embarrassment and inconvenience. If you have an unpaid re-inspection invoice from the Michigan Department of Agriculture, send in the payment immediately.





# Consumers Re-Define Game of SHOPPING

American consumers have re-learned how to shop — and in the process re-shaped the playing field for both consumer products marketers and packaged goods retailers. The recession has made it necessary for Americans to rethink and adjust their shopping patterns, which has resulted in a more strategic, informed — and even calculating — approach to a shopping game previously driven by impulse, advertising responsiveness, and the fundamental attractiveness of brands.

A joint study released by Deloitte and Harrison Group titled, "The 2010 American Pantry Study: The New Rules of the Shopping Game," found that 92 percent of people surveyed have changed their grocery shopping behavior in the last two years. In particular, 89 percent said they have become more resourceful, while 84 percent say they are more precise when they shop.

In addition, the survey showed that while this new shopping approach is generally based on spending less, approximately two out of three (65 percent) people do not feel like they are sacrificing much. In fact, 79 percent reported feeling smarter about the way they shop versus two years ago. Moreover, consumers have embraced a persistent recessionary mindset, as 93 percent surveyed said they will remain cautious and keep spending at their current level, even if the economy improves.

"We continue to witness consumers creating a whole new rule book and skill set for shopping that's based on value, not boasting of brands," says Pat Conroy, vice chairman and Deloit'e's consumer products practice leader in the United States. "Our analysis concludes that personal gratification and a desire to feel smart about what consumers are putting in their shopping carts are trumping brand satisfaction, and that price-consciousness, value-orientation and bargain-hunting will remain prevalent for years to come."

### New Rules in a Changed Game

To play the new game of shopping, consumers plan resourcefully and often follow their "game plan" precisely, resulting in a win at check-out. The Deloitte/Harrison Group study revealed four distinct shopper decision strategies, embodied by four segments of consumers, each reflecting the own attitudes and resourcefulness:

- 1. Super Savers manage their resourcefulness at the cash register, hunting for and taking pleasure in savvy price management through extensive coupon collection.
- Sacrificers manage resourcefulness at the shelf, selecting among competing products on the basis of unit price. shopping more store brands and eliminating convenience shopping.
- Planners address resourcefulness through pantry management where they plan out meals, accept bulk pack discounts, and set fixed spending limits.
- 4. Spectators are the most loyal to national brands and are the least impacted by the recession, but still strive to be resourceful. Their pursuit of value still allows room for specialty goods, but they learn how to save by taking advantage of in-store discounts.

According to the study, three of these shopper segments

— Super Savers, Planners and Spectators — which combined account for about 80 percent of shoppers, have little intention of returning to their old shopping practices. They

see the changes they have made as having led to emotional as well as practical rewards.

and they do not believe they have made unacceptable trade-offs in the marketplace. Sacrificers, on the other hand, are not as pleased with the changes they have had to make, particularly when it comes to the

adoption of store brands.

"The extent and duration of the recession has given people the motivation to learn and adapt new strategies," says Dr. Jim Taylor, Harrison Group's vice chairman and director of syndicated research. "Consumers are using more discount strategies, such as coupons and store

strategies, such as coupons and store incentives, and are consulting with their family about which brands really matter to



### **Same of Shopping**

ontinued from page 16

ne family's sense of well-being and there family members will trade price or brands. It's not disloyalty to brands, et se, it's loyalty to family need. As result, people are shopping more tores, looking more carefully at the agredients, cooking more from scratch, and substituting store brands.

### levamped Shopping Arsenal

his new resourceful shopper has n ever-evolving set of tools at their isposal and the insight to know how to use them effectively. They view their bility to mix coupons while leveraging nultiple channels, discounts, and store ompetitions as essential to getting the most value for their dollar.

Loyalty cards are very important a shoppers with 84 percent reporting having at least one, and 65 percent lescribing them as an "essential/very important" money-saving method. In addition, 44 percent of consumers urveyed are now using loyalty cards in procery stores every time they shop.

According to consumers surveyed, coupons are another popular tool with 67 percent of people increasing their coupon usage and finding them across a variety of media outlets including: newspapers (59 percent), mail (54 percent), store (53 percent), and online (41 percent).

### **About the Survey**

"The 2010 American Pantry Study: The New Rules of the Shopping Game" survey polled 2,077 household shoppers and food preparers in the U.S. during April 2010 and has a margin of error of plus or minus two percentage points.

### **Brand Loyalty Fades**

Watching store fliers has also become a key strategic approach for consumers to meeting their objective. There is an increasing preference for shopping only for sale items with nearly half (48 percent) putting off a purchase of a product they wanted because it was not on sale.

In addition to delaying a purchase until the "right deal" comes along, consumers are also considering different brands. According to the survey, three out of four (75 percent) people are more open to trying private label and store brands than two years ago. Consumers surveyed don't believe they are sacrificing when buying store brands, with 85 percent saying they have found several brands that are just as good as national brands. In fact, 80 percent of those surveyed believe that most store brands are manufactured by the traditional national brands.

"This choice between brands heralds back to the consumers' belief that the game is not necessarily about the savings itself, but about the hunt for the savings and what goes into it—resourcefulness, planning, and precision," says Conroy. "Consumers have become so skilled in executing their new approaches that most feel they have become smarter, more calculating shoppers. Moreover, these new 'badges of honor' will not fade away. As a result, consumer products marketers shouldn't expect to see a return to the carefree spending or impulsivity more reminiscent of the mid-2000s."



# Refreshing!

Soft drink and sweetened beverage makers meet the consumer trend toward less sugar consumption with new product lines to suit every preference.

### By Carla Kalogeridis

Pop, tea, juice, and energy drinks—sounds so innocent, and yet, these products have been under fire from many angles in recent months. For example:

- A recent report in the American Journal of Public
  Health questions whether federal nutrition assistance
  should be used to buy "obesity-promoting, sugarsweetened beverages." The journal says that about \$4
  billion of carbonated soda is purchased with money
  from the Supplemental Nutritional Assistance Program
  (SNAP), the program formerly known as Food Stamps.
- Some health professionals suggest that a federal excise tax of 12 cents per 12 ounces on soft drinks could raise
- more than \$15 billion a year and decrease consumption by 10 percent. At least 24 states have special sales or excise taxes on soda that raise substantial revenues.
- Latest figures indicate that two-thirds of adults are either overweight or obese, and growing numbers of children are overweight as well.

  Associations between obesity and drinking beverages sweetened with sugar and/ or high-fructose and other corn syrups (e.g., sodas, fruit drinks, sports and energy drinks, and powdered mixes) have received increasing attention—and blame.



So with the federal government, dietary experts, and the media all telling consumers to reduce consumption of soda and other sugar-sweetened beverages, what are these beverage manufacturers doing to grow sales? Is it time to reinvent themselves and their products?

#### New Products Ride the Trend

Soda, energy drink, and other sugar-sweetened beverage manufacturers are paying attention to media coverage and consumer trends, but they are not deleting these products

### MI Soft Drink Association Responds to Negative Media Coverage

### By William Lobenherz

Unfortunately, as with any consumer product, negative propagatizing by the main stream media (even when not supported by sound science or the real facts), can have a negative impact or consumer behavior in the marketplace.

The soft drink industry responded to this unfair reality, both set the record straight and to be true to its longstanding tradil of good corporate citizenship. It's first initiative was to cooper as an industry to work with the Alliance for a Healthier General (a joint venture between the American Heart Association and William J. Clinton Foundation) to develop a set of Model School Beverage Guidelines, grounded in sound science and good common sense. The three major beverage companies (Coca-Pepsi-Cola, and Dr. Pepper/Snapple Group) undertook an intercampaign to implement these Model Guidelines nationwide, an results are nothing short of impressive. The Model School Bever Guidelines removes all full-calorie soft drinks from the school environment and has reduced the number of beverage calories delivered to our schools by an impressive 88 percent! Let no our now even suggest that the beverage industry is somehow even remotely the culprit of our nation's obesity problems.

Earlier this year, the same three major beverage companies took a second bold step. They announced their new Clear on Calories initiative in conjunction with First Lady Obama's came to promote healthy lifestyles among our youth. This was also industry-initiated move, voluntarily undertaken in the interest of helping parents and children become more aware of the calor nutrient content in beverage products. Working in close cooper with federal agencies, the nutrition labeling on our packaging redesigned to be more prominent and easily understandable of consuming public.

Probably more than any other industry, the beverage industry stepped up and voluntarily addressed the misplaced negative momentary with concrete and constructive solutions to better serve the public. We are proud of these accomplishments, and forward to continuing to serve our consumers and customers meaningful industry programs and practices.

William Lobenherz is president
Michigan Soft Drink Association

rom their offerings.

"The U.S. consumer palette is still somewhat on the sweet ide." says Roger Newberry, regional account business nanager for Monster Energy Drinks, a Coke<sup>TM</sup> product. Whether you like it or not, the American profile is still oward sweeter beverages."

Nevertheless, that has not stopped these manufacturers rom introducing new products to keep pace with the rising opularity of sugar-free beverages. "We don't have to reinvent urselves to take advantage of the trend toward less sweetened r unsweetened drinks," says Newberry. "We're simply adding light, zero calorie, low carb, and no-sugar versions of our products to the line."

Monster's "healthier' versions of the main product line re rolling out in mid-August, he says." The packaging looks treat, the colors are very bold and dramatic." he says. "We're expecting the new products to do very well."



With a name like "Grandad's Sweet Tea," you'd think CEO and founder Rick McQueen's company may be in a little trouble. Not so, says McQueen, who prides himself on a product with all natural ingredients and no artificial flavorings or sweeteners.

Grandad's Sweet Tea has enjoyed strong sales this year that have kept his

manufacturing facility in Brighton, Mich. humming. Mirroring he consumer trend, McQueen says Grandad's lemon flavor tea has been its number-one seller this summer, followed by unsweetened tea in second place, and the original sugar-sweetened flavor in third.

Whether sweetened or not, McQueen says Grandad's sproducts are doing well because they are so pure. "Our teas are clean and clear. You don't have to shake them up to drink them, and we don't have ingredients on our label that people can't pronounce," he says.

### The Story Behind the Story

Despite what could be a changing U.S. consumer taste preference, soft drink manufacturers are enjoying a resurgence in sales, buoyed by the confidence that their original products can morph into popular, no-sugar versions that will meet the meeds of consumers looking for healthier alternatives.

"I think all this hype could largely be about raising tax revenues," says one soft drink manufacturer who asked to fremain anonymous. "You have to use common sense with everything you eat or drink. Anything you overdo can be harmful to you, but if you keep things in moderation, you're usually just fine. I think most people know that."

Carla Kalogeridis is editor of AFPD's Bottom Line.

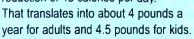
### **Retail Options for Soda Taxes**

Trying to gauge the impact of a soda tax is quite a workout. All sorts of figures get tossed about — starting with the amount of the tax. How much will be enough to change purchase behavior? One study claims that we would need a 1,200 percent tax — an extra \$9 on a 75-cent can — in order to dissuade a noticeable segment of the population.

Extreme? Probably. But a 20 percent tax is nothing to laugh at, either — and that's the number increasingly being used in various scenarios and studies. Indeed, that's the number the Economic Research Service (ERS) of the U.S. Department of Agriculture used in studying the question.

The U.S. Department of Health & Human Services has gone on record stating that a tax on soda and snack foods could generate almost \$15 billion in the first year alone. Critics, including the American Beverage Association (ABA), argue that a soda tax won't reduce obesity. According to ABA, this isn't about health, but about desperate states looking for new ways to raise much-needed revenue.

The ERS study found that a tax-induced 20 percent increase in the price of caloric sweetened beverages could reduce net calorie intake from all beverages by 37 calories per day for the average adult. The effects for children were estimated to be larger—an average reduction of 43 calories per day.



Now, if and when a tax comes down, what do we do about it? It will depend on the type of tax levied by the government. The ERS notes that consumers don't get reminded of a sales tax at the shelf, so it might have less influence than expected. Then, there's the excise tax, determined by the manufacturer's use of ingredients or by quantity of product. But even here, a determined soda maker or retailer might not choose to pass the tax along, or spread it over an entire portfolio of products so that the impact of the tax is barely felt by shoppers. Therefore, the impact of any tax would be diluted.

Despite the admirable goals and government intervention, retailers and their manufacturer partners might hold the key to success in this area. The ERS report concludes: "The ultimate outcome would depend on many factors, including the size of the tax, the type of tax, and the competitive strategies of beverage manufacturers and food retailers." —Bob Vosburgh, contributing writer for Refresh blog. Excerpted with permission from Supermarket News, www.supermarketnews.com.

# 2010 Annual Michiga

























## iolf Open







FPD hosted its 34th Annual Michigan Golf Outing on July 14th, and 288 golfers enjoyed a funfilled day of golf and refreshments at Fox Hills olf Course in Plymouth, Mich. A total of 32 sponsors epped up to make the event special for everyone—in idition, Eagle Sponsor funds were allocated to AFPD oundation's Scholarship Program. Navigating the course as made easier by the food and drink samples at each op along the way. A wonderful dinner, silent and live outlines, raffles, and cigars completed a perfect day!













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### **Understand New Credit Card Reforms**

There are two retail electronic payment acceptance reforms that take place immediately with the signing of the Dodd-Frank Wall Street Reform and Consumer Protection Act. One would provide retailers greater protections from card network fines in offering discounts or incentives for using cheaper forms of payments. The second would allow retailers to set minimums, not to exceed \$10, for the use of a credit card.

First, contact your merchant acquirer to discuss potential programming changes that may need to be made to effectively carry out these reforms and determine if it makes financial sense for your company to implement these reforms. Your acquirer will likely play a large role in the programming necessary to offer discounts or in-kind incentives.

### Discounting/In-Kind Incentives

The first reform is that a card network shall not inhibit the ability of any person to provide a discount or in-kind incentive for payment by the use of cash, checks, debit

cards, or credit cards, provided that discounts for debit cards and credit cards do not

of the issuer or the card network, and provided that

the discount
is offered to
all buyers
and disclosed
clearly to the
extent required
by federal and
applicable state
law.

Discounts or in-kind incentives can be offered for cash, checks, debit cards or credit cards. While networks created

extreme barriers to doing so, the ability to offer cash and check discounts was previously protected by the Cash Discount Law, but the ability to discount on debit and credit cards is new.

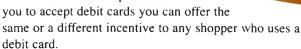
Discounts or in-kind incentives on credit and debit cards cannot vary based on the card network (e.g. Visa or MasterCard) or by the card issuer (e.g. Citibank or Bank of America). For example, you may offer a 1 percent discount for all debit purchases, but you may not offer a 1 percent discount for a Citibank debit purchase and then a 2 percent discount for a Bank of America debit purchase.

Discounts may be applied to the full shopping basket. Discounts do not need to be labeled on each individual item. Any discount or in-kind incentive should be clearly and conspicuously posted at the register. Discount signage may be placed at other locations throughout the

store (such as the entryway or the aisle where an in-kind incentive may

be offered) to help make shoppers aware of the discount.

In-kind incentives may include (pursuant to state laws) offering any product or service to incentivize a customer to use a less expensive form of payment. For example, you may wish to offer a customer a free loaf of bread to use cash, or if it is less expensive for



### Minimums on Credit Credit Cards

The second reform is that a card network shall not inhibit the ability of any person to set a minimum dollar value for acceptance of credit cards, provided that the minimum does not differentiate between issuers or card networks, and provided that the minimum does not exceed \$10. The following are a few conditions:

- The minimum purchase dollar amount should be clearly posted at the register.
- Signage should indicate that the minimum purchase amount is only on credit cards and does not include debit card purchases.
- Signage may be placed at other locations throughout the store (such as the entryway) to help make shoppers aware of the credit card minimum purchase amount.
- The minimum purchase amount must be the same for all credit cards.

Finally, when instituting these reforms, review relevant state laws, such as consumer protection laws surrounding consumer disclosures.

### **TOBACCO RETAILERS:**

## What is the Role of Politics

### in Your Business Model?

### By Steve Kottak and Dave Riser

A turbulent economy. Threats of higher taxes. Massive state budget deficits. Political races and elections. Looming regulatory issues.

As a tobacco retailer, all of these influences can directly affect your sales, your profits, and your ability to compete. However, you can make a difference.

Your involvement in the political process can have an impact on policymakers and



help improve the economic environment for your business. We want to thank the Associated Food & Petroleum Dealers (AFPD) and its many members throughout Michigan and Ohio who have done just that.

Your engagement in the political process has helped shape favorable legislative and regulatory outcomes and continues to lay the groundwork for future success. This is a great reminder for all AFPD members and their employees to know that their voice and their vote are important and powerful -

so be sure to use them.

In Michigan, the current state excise tax is \$2.00 on a pack of cigarettes and \$1.25 per pack in Ohio. At these rates, combined with the federal excise tax and tobacco settlement payments, the government makes about 60 percent of the profit on every pack of cigarettes sold in these states. Even so, we can expect a strong push for higher cigarette and tobacco taxes by some legislators, despite the negative impact this would have on adult tobacco users and

retailers.

Given that sales of cigarettes and other tobacco products comprise about 35 percent of the in-store sales at convenience stores, political involvement is no longer a luxury, but a necessity. You should think of engaging in the political process as an integral part of your business model. With this involvement, you have the ability to impact public policy by building and maintaining a relationship with legislators and becoming an advocate for a cause or issue.

To effectively serve their district, legislators need to know the opinions of constituents. They need to understand the impact their votes and their choices have on retailers and other businesses they represent. AFPD members and their employees can be valuable resources of information for state legislators. To do so, it's important to stay current on proposed legislation that affects you and speak out and share your opinion with your representative.

Being politically active doesn't have to be difficult or time-consuming. To help in this effort, R.J. Reynolds Tobacco Company See Politics, page 26



### Make a Different In One Dayor Less

Here are ways you can make difference at varying levels of commitment:

- 5-10 minutes. Five to 10 minutes is enough time make a phone call to your representatives to ask the "vote no" on any new to taxes or to express your on other issues that impart your business. Just a feet minutes can make a different
- 30 minutes. One of the effective ways to communication with legislators is a person handwritten letter based your experience as a rela
- 1-2 hours. Invite your representative to visit you place of business and me with you and your emplo This gives elected official opportunity to gain great insights into your business to hear about industry iss firsthand.
- · One day. Visiting your representative at the Statehouse or in the disli is a meaningful way of communicating your conand positions.



NoCigTax.com

There's no substitute for your support! Working together, we can continue to get the attention of lawmakers and

make your opinion known on tax increases and other unfair legislation. And now with NoCigTax.com, a new online resource, contacting legislators is faster and easier than ever! Partnering together, we can continue to make a difference!

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CAMEL PALL MALL MODERN SMOKE-FREE TOBACCO

face the future
join the movement

### **OH Liquor Sales**

### **Record Year**

By Ernie Davis, Acting Superintendent, Ohio Division of Liquor Control



The Ohio Division of Liquor Control recently completed another record year of liquor sales. Spirits liquor dollar sales at the state's 452 Contract Liquor Agencies reached \$742.7 million in fiscal

year 2010. This was an increase of \$12.8 million (or 1.75 percent) over sales in fiscal year 2009. The Division's net profit for fiscal year 2010 also increased to \$228.8 million, which is \$4.6 million more than fiscal year 2009. In addition, the Division's profit margin increased to 30.2 percent.

The Division's transfer to the state's General Revenue Fund (GRF) for fiscal year 2010 was \$167 million. In addition, the Division contributed another \$143.5 million in liquor sales and tax revenue to help fund a variety of state services. The Division's total contribution for fiscal year 2010 was \$310.5 million.

The fiscal year 2010 liquor sales revenue was distributed in a variety of ways, including:

- \$167 million transferred to Ohio's General Revenue Fund;
- \$35.9 million to the Ohio
   Department of Development
   for the retirement of economic
   development bonds for the small
   business loan program;
- \$14.9 million to the Ohio
   Department of Development for
   the retirement of Clean Ohio
   Revitalization Bonds;
- \$10 million for state liquor law enforcement;
- \$4.2 million to the Ohio
   Department of Alcohol and Drug
   Addiction Services for alcoholism
   treatment and prevention;

Gallons of spirits liquor sold in fiscal year 2010 was 10.8 million, an increase of 217,002 gallons (or 2.04 percent) compared to fiscal year 2009.

### Politics Continued from page 24

developed www.NoCigTax.com, a one-stop, on-line resource for tobacco tax information and ways to quickly contact elected officials. It can be a valuable resource in making your voice heard. Also, you can call the toll-free tobacco-tax hotline at (866) 658-8337. An operator will transfer you to the appropriate legislator's office so you can share your opinion with his or her staff. Additional information also is available at www.facebook.com/nocigtax and www.twitter.com/nocigtax.

The fact that this is an election year presents an even greater opportunity to meet with and get to know the candidates and to tell them about the issues that concern

- Make a donation. Candidates on the donations of individuals run their campaigns and to ope and succeed. Every donation or
- Place signs at your business.

  Obtain a sign for the candidates you support and display it at you place of business. Don't overloom the fact that many legislators are now using on-line technology we communicating with constituent Facebook pages, Twitter feeds, blogs, and campaign and social networking sites are all emerging opportunities that offer quick and easy ways to correspond with elected officials.

Time devoted to developing and solidifying relationships with legislate and being active is

As sales of cigarettes and other tobacco products comprise about 35 percent of the in-store sales at convenience stores, political involvement is no longer a luxury, but a necessity.

you as a retailer, such as labor and health care costs, the Ohio commercial activity tax and the Michigan single business tax, as well as additional tax threats on cigarettes, tobacco, and other products. To help build relationships during the election cycle, you can:

- Participate in town meetings.
   Spend some time with local and state representatives. Learn about the issues facing your community.
   Meet others who support the same causes you do. Voice your opinion.
- Be a registered voter and vote. Your vote provides you with a voice in government. Your vote does matter. Bring others to the polls with youto vote also.
- Participate in your candidate's campaign and network with others. Campaigns need help, and everyone has something to offer as a volunteer. You don't need to devote a great deal of time to volunteer – it can be for a one-time event.

the political proces is a small investment to make when it comes to protecting your business. You should know your representative and they should know you. These relationships can pay dividends for my years to come – not only on tobacco issues, but on all other proposals that affect your business and your employed.

Remember: You can help shape the future legislative landscape or it will be shaped for you. Thank you for you support and all that you do.





Steve Kottak is director and Dave Ris is VP of external relations trade marketing for R.J. Reynol Tobacco Compa

www.AFPDonline.0

## 7Up Detroit:





It's what we drink Around Here.

Need an Energy Boost? Try these great new flavors!



### **VENOM Energy Drinks**

- Black Mambo
   Mojave Rattler
  - · Death Adder · Killer Taipan



### **HYDRIVE Energy Drinks**

- Blue Raspberry
   Lemon Lime
- Kiwi Raspberry
   Triple Berry
- Grape Fusion Citrus Burst

See your local 7Up Account Representative for details.

### Perry Village Market: Growing and Giving

### By Beverly Sturtevant

You ve always heard that the three keys to opening a successful store are location, location, and location. Ray and Jen Peteritis' small grocery store in Perry Village, Ohio, a farm community of 2,000 or so folks not far from the south shore of Lake Erie, is a prime example of a fortunate location.



The Perry Village Market opened in early 2007 in a dirt-floored, unfinished building 300 yards from the local high school, just down the road from the Village Hall and post office. Today, it is still the only grocery store in Perry Village.

Tired of split shifts as a truck driver and with no retail experience and a growing family, Ray Peteritis and his wife, Jen, moved to Perry five years ago and now count themselves blessed. A neighbor who owned a vacant building became a mentor through the planning and layout phases of the new store, Ray took a class in persuasive writing focused on business plans, and the Peteritises managed to snag a loan two

days before Christmas in 2006. For the first 15 months, it was a family affair. The store was in the black after 18 months and now is growing at 10-17 percent each year. Perry Village Market currently boasts two employees and 1,200 square feet of sales area devoted to groceries, pop, snacks, cigarettes, lottery, beer, and wine.

The Peteritis' three boys—Jacob (10),



Nathan (8), and Zack (6)—are involved in youth sports, so it was a natural fit for the store to sponsor both Little League and high school teams in Perry Village. In fact, with Perry Village Market as the center of the community, the Peteritis family donates to and/or sponsors just about every charitable cause in the community, including reverse raffles, Relay for Life, and support of AmVets golf outings.

Ray Peteritis also believes it's important

to lend a helping hand the many migrant far workers in the area by offering services such money transfers and phi cards. He is trying hard learn a little Spanish. Ray Peteritis says the Market's three-year membership in AFPD h "done nothing but help" the store to thrive. They currently use AFPD's Dairymens, Leanin' Tai

and Chase Paymentech programs, and anticipate participating in other offering such as the New England Coffee program in the near future.

Despite the current down economy, the Peteritis family is upbeat about the store's future. Plans include adding services such as fuel, phone/fax orden delivery to older folks in nearby conducted and check cashing. In addition, they've added a fryer and will offer hot foods and perhaps subs or pizza down the road. Most of all, they are excited abordowing the Perry Village Market by gaining access to the vacant lot next door. The Peteritis choice of location their store has been a fortunate one.

Beverly Sturtevant is assistant editor AFPD's Bottom Li



MICHIGAN ONLY



### **AFPD Member Exclusive!!**

### AFPD/Pepsi Beverages Company Program



### TO QUALIFY

AFPD members must have signed and are executing a 2010 CDA program; if you would like to sign up for a CDA, please contact the number or email below.

### Crush/Mug Root Beer/Sierra Mist/Lipton Brisk Incentives

- GROCERY STORES Incremental \$0.25 per case above & beyond your pricing on all 2 liter bottles of Crush, Mug Root Beer, Sierra Mist & Lipton Brisk products and \$0.50 per case on 20 oz. Must place one full shelf (7skus) of 20 oz bottles and merchandise a minimum of 25 case display/rack (suggested retail price for 20 oz. is \$0.99 each).
- <u>ALL OTHER RETAILERS</u> Incremental <u>\$0.25</u> per case above & beyond your pricing on all 2 liter bottles of Crush, Mug Root Beer, Sierra Mist & Lipton Brisk products and <u>\$0.50</u> per case on 20 oz. Must place one full shelf (7skus) of 20 oz bottles and merchandise a minimum of 5 case display/rack (suggested retail price for 20 oz. is \$0.99 each).

### **Equipment** Fund Per Year

- Grocery Stores \$250 placement fee for incremental one door checklane cooler.
- <u>All other retailers</u> \$250 placement fee for incremental one door cooler within 8 feet of front register.
- No limit on the number of coolers; subject to pre-qualification by a Pepsi Beverages Representative.
- Rebate checks to be sent out every quarter by AFPD.



To sign up for this AFPD Exclusive Pepsi Program, please call 1-888-560-2616 and leave your name, your store name, address and telephone number. You can also email your interest in joining this program to Aarabo@AFPDonline.org.



M. Scott BOWEN Michigan Lottery Commissioner

### **Red Hot & Blue 7s: 2nd Chance to Win**

layers have some great opportunities to win big this summer. Red Hot & Blue 7s provides the chance to win big money during the Arts, Beats & Eats Festival in downtown Royal Oak, Mich. The \$5 Red Hot & Blue 7s instant ticket features more than \$10 million in total cash prizes and a chance for players to win a top prize of \$270,000.

More than 200 winners of \$700 each will be automatically entered into a drawing for a chance to win \$270,000 during a live drawing at the Arts, Beats & Eats on September 3. Players who claim a \$700 prize at a Lottery Regional office between June 18 and August 17 will be eligible for the finalist drawing. On August 19, five finalists will be selected for a chance to win the grand prize in September. Red Hot & Blue 7s TM has been available for purchase since June 21.

#### Red Hot Raffle

Red Hot Raffle, which launched June 14, has been a huge success. Like other raffles, a limited number of tickets -- just 500,000 -- are available for purchase. Each ticket will be issued a unique raffle number from 000001 to 500,000. The ticket price is the same as the Lucky 7s Raffle (\$10), but there is half the quantity available for purchase and more prizes for players to win. That means the overall odds for players to win a prize are 1 in 19.

The Red Hot Raffle drawing will be conducted on or after August 4; from the tickets sold, more than 26,000 winning tickets will be selected. Ten winning tickets have a cash prize of \$100,000; 100 winning tickets have a cash prize of \$10,000 each; 1,000 winning tickets have a cash prize of \$100 each; and 25,000 winning tickets have a cash prize of \$20 each. That is \$2.6 million in prizes to thousands of very lucky winners.

Players will not be able to choose their own numbers and must match the exact number as drawn by the Lottery. Red Hot Raffle tickets are selling quickly, so be sure to remind your customers to purchase theirs before the supply runs out.

### Lottery Mobile Retail Unit

The summer is flying by, and there are still plenty of opportunities for you to visit the Lottery mobile unit traveling throughout Michigan. All summer the unit has been traveling to fairs, festivals, and sporting events across the state to promote the Lottery and sell tickets. Upcoming events include:

- August 4 8. Labadie Pig Gig, Bay City
- August 12 15. The Michigan International Speedway, Brooklyn
- August 20 21. Woodward Dream Cruise. Royal Oak
- August 28. Detroit Lions tailgate, Detroit
- September 3 5. Arts, Beats & Eats, Royal Oak

#### **Bow Wow Bingo**

Remind your dog-loving customers about the opportunity to show off their four-legged friends through the Michigan Lottery's Bow Wow Bingo™ Photo Contest. Since June 21, Michigan Lottery players have been able to submit one or

more photographs of their dog to the Bow Wow Bingo Photo Contest at the Lottery's Player's Club website, www michiganlottery.com. To enter the contest, players must submit three non-winning Bow Wow Bingo<sup>TM</sup> instant game tickets with each photo of their dog.

Professional pet photographer Keith Kimberlin will judge and select five finalists between August and October from the pool of entries. Each of the five finalists will receive a \$250 Visa® gift card featuring the image of their dog. From October 8 through October 28, Michigan Lottery Player's Club members will then vote for their favorite pet photo among the five finalists. The dog owner with the most votes will receive a \$500 VISA® gift card; a photo shoot for their dog with professional pet photographer Keith Kimberlin; and a package of prints from the photo shoot. See contest details at www.michiganlottery.com.

#### **New Instant Tickets**

New instant tickets on sale in August include Triple Cash Bash <sup>TM</sup> (\$1). Dubble Bubble Bingo <sup>TM</sup> (\$2). Blazing Wild Time <sup>TM</sup> (\$20). and Poker Multiplier <sup>TM</sup> (\$5) on August 9 and Gimme \$50 <sup>TM</sup> (\$1), Diamond Cashword <sup>TM</sup> (\$2), Detroit Lions <sup>TM</sup> (\$2), and Million Dollar Multiplier <sup>TM</sup> (\$10) on August 30. The release date for these tickets is subject to change.

### **Instant Ticket Activation**

Retailers are reminded to always activate instant game tickets before putting them on sale to ensure winning tickets can be claimed following their purchase.



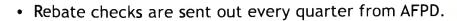
# AFPD Member Exclusive!!

### Michigan Ice Cream Program

Large Format (3 registers or more)



 Receive a 3% Rebate on <u>ALL ice cream</u> purchases from Prairie Farms.



• In addition, if you commit to 4 doors for 1 year, you will receive a \$500 check from AFPD.

 Special discount pricing before the rebate is even calculated.

• This program includes the following products & more:











To sign up for this program today, call Kelly Zaremba at 1-800-399-6970 ext 200 or email her at detroitsales@prairiefarms.com Be sure *to let her know you are an AFPD Member!* 

Members with Questions Call: Auday Arabo at the AFPD Office at 1-800-666-6233!



Kathleen BURKE Ohio Lottery Commissioner

### **Ohio: The Lucky Powerball State?**

ow, what an exciting run we're having with Powerball! Not only did Ohio celebrate its first Powerball jackpot in June, we celebrated our second as well. In the space of seven drawings, two of the jackpots have been won (or shared) by Ohio winners.

We had such a good time visiting Hub Carryout, seller of Ohio's first winning Powerball jackpot ticket. The day after the \$261 million jackpot winner was drawn. I traveled to Sunbury, Ohio, just north of Columbus, to congratulate the retailer. It was quite a day for store owner Ralph Smith and the staff of this popular, family-run operation. Hub Carryout is a community gathering place, and I enjoyed talking with him, his staff, and his many customers.

I presented Ralph with the \$100,000 retailer bonus for selling the winning ticket—what a thrill!

Even before that prize was claimed in a blind trust, our second jackpot winners – a group of 14 Chrysler workers from Ohio and Michigan—were making their claim at our regional office in Toledo. The \$97 million jackpot was split with Montana, so our group shared \$48.5 million.

We'd love nothing more than for Ohio to become known as the "Lucky Powerball State." It's exciting to watch and wait for our streak to continue.

We're also celebrating another record sales year. As we close the books on our fiscal year, we are proud to set an all-time sales record with nearly \$2.48 billion in lottery sales. That exceeds our prior year's results by about \$67 million. This is the Ohio

Lottery's 9th consecutive year of sale growth; we join only a handful of star lotteries nationally with uninterrupted consecutive growth over such an extended period of time.

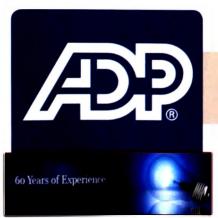
Our transfer to the Lottery Profits Education fund this year is \$728.6 million—a whopping \$23 million more than the \$705 million we were committed to send. The \$728.6 transfe was the second highest transfer in our 36-year history.

In August, we'll be giving our To OH! players a chance to win 50-perce more cash on Tuesdays, Wednesdays, Fridays, and Saturdays. From August 3-31, for example, a regular Ten-OH! winning jackpot of \$6,000 (for matching 9 of 10 numbers) would automatically increase to \$9,000 during the promotion.

Hope your summer is going well!



## AFPD Member Exclusive!



### ADP Payroll Program

- 25% discount for AFPD members!
- One month FREE payroll. 2 year price lock on all major accounts.
- 50% off W2 preparation.
- Automatic check of new hires for tax credits.
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This is such great program, that AFPD will guarantee that ADP payroll services will <u>MEET or BEAT</u> your current payroll processor or we will give you a one year FREE Membership to AFPD!

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# Spartan Stores Expands Michigan's Best

Spartan Stores is expanding its Michigan's Best program due to strong consumer response and its impact on local economies throughout the state. The expanded program kicked off Fourth of July weekend in 97 Family Fare, D&W Fresh Market, Felpausch, Glen's, Glen's Fresh Marketplace, and VG's stores, as well as 250 independent grocery stores selling Spartan Stores products throughout Michigan.

Spartan Stores created the Michigan's Best program in July 2009 to pay tribute to Michigan farmers and businesses and help residents identify Michigan-made products. The initial campaign promoted 2,400 products grown and produced by 42 businesses and farms in Michigan and emphasized that buying Michigan-made products is a simple – and healthy – way to boost the state's economy.

Spartan Stores believes the impact of the Michigan's Best program on the state's economy and health is significant, notes Alan Hartline, executive vice president of merchandising and marketing for Spartan Stores. "The Michigan's Best program supports our state, our manufacturers, our farmers, our neighbors, and our families simply by choosing Michigan-made products. Buying local helps keep Michigan residents employed. It also benefits communities by boosting the local and state economy by creating more jobs. Plus, buying local fresh fruits and vegetables picked within hours of being on the shelf is a healthier option.

"Local products also have lower food miles, meaning they are shipped shorter Spartan Stores

distances, which requires less gas and is better for the environment."

The Michigan Department of Agriculture agrees, emphasizing if each family in Michigan started spending \$10 per week of their grocery bill on Michigan products, we would keep more than \$37 million in Michigan,



each week.

Hartline also noted that Spartan Stores is continuing to identify new vendors and Michigan-made products to include in the Michigan's Best program. "We've added over 600 new products and 30 additional independent grocery stores have come on board. This is a win-win situation for our farmers and Michigan businesses as we are promoting local and keeping dollars in the community."

Buying local isn't something that takes a great deal of effort. The

Michigan's Best program includes an extensive A-Z list of options from apples to vitamins and a plethora of fruits, vegetables, cereal, coffee, dai meat, juice, beer and wine, baked goods, health and beauty, and home products in between.

To raise greater awareness of Michigan-made products, Spartan Stores also has launched the www. supportmichigansbest.com website and will have a number of in-store promotions, including signage, week

> specials featuring Michiganmade products, and a children coloring contest.

Sen. Mark C. Jansen from Michigan's 28th District notes "I very much appreciate our major local job provider, Spar Stores. At a time when we are losing jobs in this state, Spart continues to demonstrate its commitment to the Michigan consumers in many ways, such as the Michigan's Best campaign. We absolutely need more business leaders like Spartan Stores."

Spartan Stores was honored with the National Grocers Association Creative Choice Advertising Award as "2010 Best Advertising Campaign for its Michigan's Best campaign. Spartan Stores is the nation's 11th largest grocery distributor with warehouse facilities in Grand Rapids and Plymouth, Mich. The company distributes more than 40,000 private label and national brand products to approximately 375 independent grosstores in Michigan, Indiana, and Ohio Spartan Stores also owns and operate 97 retail supermarkets in Michigan.



Contact our Grand Rapids Distribution Center for more information about our products and programs designed specifically for the Supermarket Class of Trade!

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### Convenience Fuels Growth in Prepared Foods

Convenience is a key driver for U.S. consumers who are increasingly turning to prepared foods purchased at the supermarket deli for in-home suppers, reports The NPD Group, a leading market research company. According to NPD's DeliTrack, which tracks deliprepared food purchases, consumers indicate that one of the top reasons they purchase prepared foods is for an easy meal at home.

DeliTrack data finds that nearly half of deli-area prepared food purchases are in-store decisions. This aligns with findings from NPD's upcoming report entitled Before the Store, which studies consumer shopping habits and meal planning. According to the report, the top challenges consumers face when planning and shopping for meals are getting new ideas and finding meals that are quick to make. While most purchases of deli-prepared foods are driven by habit and convenience, 10 percent are items buyers are trying for the first time.

According to NPD's DeliTrack, approximately one-in-five adults purchases a prepared food from retail in a typical week. When making prepared food purchase decisions, consumers' top picks are chicken or turkey items; sandwiches; deli salads such as potato salad; and leaf salads. These four types

of foods account for just over half of all deli-prepared food purchases.

"The popularity of deli-prepared foods is not surprising. We are a convenience-driven society. Picking up a prepared meal in the supermarket deli along with other staples we might need for home represents one-stop shopping," says Ann Hanson, executive director, product development in NPD's food and beverage unit. "There are more prepared food options available at supermarkets today providing consumers with both variety and the convenience of buying a prepared meal along with their other groceries."

Hanson, who is author of a report titled, A Look Into the Future of Eating, which analyzes eating patterns over the next decade based on population changes, generational influences and trends, says that convenience in terms of reducing or even eliminating the amount of food preparation is a trend that is expected to grow over the next decade.

"Prepared foods represent an opportunity for growth," says Hanson. "Consumers are looking for a way around having to cook, and deli-prepared foods are one solution for quick and easy meals in the home."

## Will Savings Clubs Bond Spenders to Supermarkets?

The Lempert Report suggests that stores add one more classic offer to their Christmas, Chanukah, and Kwanzaa celebration portfolios—a savings club that could help lock in loyal shoppers who plan to host gatherings of families and friends at the end of this year. "Offer a few percentage points of interest, and savings-minded shoppers will feel they're getting more of a deal," says Phil Lempert, author of the report. Lempert reached back about half a century to suggest this idea.

"Remember when our mothers and

### Consumer Trend

grandmothers took \$1 a week to the favorite supermarket and got \$52 but to buy foods for the holidays?" he asked. "A good deal all around: extra savings for shoppers, and a timely but for the store with productive spends. This could be easy to revive, 2010 style, using electronic deposits through a retailer website or a card swipe at a store's service desk."

Why should this idea click now? According to latest NPD Group research, people said they plan to specifies on groceries over the next six months, particularly households that bring in less than \$35,000 annually. These consumers will use coupons for foods and beverages; stock up when items are on sale; seek sale prices in circulars; trade down from costlier brands; and seek coupons online.

Lempert points out that Toys "R" I is accepting cash or credit payment in just such a program and is paying



3 percent interest, according to a New York Times report. "Given the type of economy that we're in, we wanted to give them as much time as possible to start planning for their budgets," Greg Ahearn, senior vice president for marketing and e-commerce for the to chain, told the paper.

The Lempert Report believes this planning tool could effectively tie in with the many savings strategies shoppers continue to deploy when buying foods and beverages. If this works for the holidays, perhaps it be extended to Easter 2011 and othe occasions throughout the year, Lempadds.

## **Dispelling Gulf Seafood Myths**

#### y Phil Lempert

ist as Americans are getting the essage that a diet rich in seafood will ad to healthier lives, it appears that e media is undermining the messages ith their own "fish tales" of unsafe rafood from the impact of the BP il spill on the fisheries in the Gulf f Mexico. Reports from major news gencies including CNN are stating 1at 40 percent of fish harvested in ne continental 48 states comes from ne Gulf of Mexico, where the spill ccurred. The truth is that only 2 percent f the seafood that Americans consume omes from the Gulf, according to lational Fisheries Institute (NFI) pokesman Gavin Gibbons, and only 17 ercent of the seafood Americans eat is omestic.

According to new data from a ontinuing survey conducted by the iniversity of Minnesota, Americans re very concerned about the oil spill's otential impact on the safety of Gulf eafood. When asked how the oil spill vill affect their consumption of seafood. 4 percent report some impact, with 44 ercent of that group saying they will only eat seafood that they know does



not come from the Gulf of Mexico, and another 31 percent saying they will eat less seafood regardless of where it comes from. Supermarkets are on the front-line in the battle against this misinformation because consumers are relying on service staff to explain to them what's really going on, and stores have a responsibility to get the information correct.

Seafood from the Gulf of Mexico is safe and healthy because the waters where the oil is are closed to fishing. and officials have tested thousands of samples from the rest of the Gulf and found no contamination. In fact, officials are testing more of it than they ever have at any time and haven't had to reject a single fish for contamination.

"Education is a big part of this for retail," Gibbons told Supermarket Guru. "It's important to have the right message and the confidence to tell people that the seafood that is coming out of the Gulf is safe and healthy."

Also, since our stores stock seafood from all over the globe, be vigilant and check pricing on a regular basis to ensure that species imported from areas far from the Gulf, which have not been impacted by the oil spill, are not just trying to take unfair advantage of your store and the shopper.

Gulf fishermen have been hit hard by first Katrina and now this disaster and one way to help support them and ensure the future of this industry is to continue to promote and stock Gulf seafood as long as the current status does not change.

Post links on your website and in your circulars to the National Fisheries Institute www.aboutseafood. com, Seafood Watch www. SeafoodWatch.org, FishWatch www. nmfs.noaa.gov/fishwatch/, the Food & Drug Administration www.fda. gov, Florida Seafood www.FL-Seafood.com, or Louisiana seafood promotion board's new website, www. louisianaseafoodnews.com. -The Lempert Report: www.supermarketguru. com um

#### PumpTop TV

PumpTop TV has new deployment partnerships with 10 gas and service stations throughout Detroit. PumpTop TV, a digital network located at-thepump, offers a rich content experience

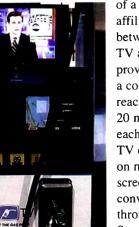
spanning the latest in entertainment, health and wellness, travel, the environment, fashion and more.

The PumpTop TV network features geographic localization capabilities that allow content providers to reach Detroit consumers on a more targeted level. The arrival

of PumpTop TV in the Detroit market provides local gas station owners with a dramatic new lure to attract customers to their locations.

The PumpTop TV network is part

of a nationwide affiliate network between PumpTop TV and Outcast that provides advertisers a combined audience reach of more than 20 million motorists each month. PumpTop TV currently appears on more than 12,600 screens at stations and convenience stores throughout the United States.



#### **New Products**

#### **Uncle Ray's Potato Chips:** Three New Flavors

Uncle Ray's has a long tradition of using the finest ingredients to create

bold, unique flavors. Its newest flavors - salt and pepper, green onion, and jalapeno-build on that tradition and help establish Uncle Ray's Potato Chips as a company of choice for great flavors. Uncle Ray's dedication to high-quality ingredients has helped the company spread across the United





James V. BELLANCA, Jr. AFPD Legal Counsel

## Express Your Opinion on the Death Tax

he Federal Estate Tax or "Death Tax" as it is often called, has been a source of controversy for many years. Most Americans, however, don't know much about its origin, how it works, or the pros and cons to its permanent elimination.

The Tax Act was created in 1916 as a means to stop the growing concentration of wealth in fewer American families. It has undergone many changes over the years. Prior to the tax reform in President George W. Bush's first year, it provided that a single-person estate exceeding \$675,000 was subject to the tax. However, an estate going to a surviving spouse was not initially taxed. When the surviving spouse died, with some estate planning and through the application of exemptions at that time, a married couple's estate could be shielded from the tax unless it exceeded \$1.35 million. That exemption was increased to \$2 million by 2006.

The system imposed a graduated tax on estates which exceeded these limits. It begins at 37 percent of the estate and increased to a maximum of 55 percent for estates over \$3 million. It was said then that it only affected approximately 2 percent of the population.

In President Bush's first term he successfully passed an amendment to the death tax, which had been vetoed by President Bill Clinton in his last year in office. Under President Bush's plan, the tax minimum decreased from \$2 million to \$0 in the year 2010. So as it stands today, as you read this article, there is no federal estate tax.

So, what is the issue? Well, the issue is that unless this bill is otherwise reviewed by the Congress before the end of the year, the death tax limitation will go from unlimited to again approximately \$675,000.

Several bills have been pending in Congress that would raise the limit from \$675,000 to somewhere between \$3 and smillion, but politics as usual has interfered with Congress down what is right and addressing the problem.

Many people believe that some time after the November election and before the end of the year, a bill will be rushed through Congress establishing a sensible compromise between the advocates for no tax and those who advocate some tax on the wealthy. With the uncertainty of our budget deficit, however, it may be that Congress, in its ultimate wisdom (no pun intended), will allow the law to revert to what can become very punitive to people who have accumulated a little bit of wealth during their lifetime, in spite of sales taxes, income taxes, and capital gains taxes, only to see more than 50 percent of their estate turned over to the federal government.

You will get a chance in the coming months to express you opinion. Whatever it is, express it. It is the American way. Get involved and let Congress know how you feel about this issue whether you favor the tax or not, it is part of the American spirit to become involved.

James V. Bellanca, Jr. is a partner with Bellanca, Beattle DeLisle, P.C. He has been AFPD's general counsel for 28 years.



## **New 1099 Rules Cumbersome for Retailers**

7th the recent passing by Congress of ew rules related to form 1099 and what pes of payments (and to whom) must ow be included, business people across ne country are asking: What does this nean to me?

The new rules, called the Patient rotection and Affordable Care Act

PPACA), expand the ix-related information eporting requirements for all businesses. The ew requirements apply payments made to most endors after December 31, 011

#### Summary

nder current tax law, a jusiness taxpayer making ayments to a service лоvider (the "payee" in RS language) aggregating o \$600 or more for services

n the course of a trade or business in a ear is required to send an information eturn to the IRS (and to the service provider-payee) setting forth the amount. is well as name and address of the ecipient of the payment (generally on Form 1099).

Under the law, the business taxpayer is not required to issue a Form 1099 to a corporation that provides services to it. The new law makes two changes. The first is to require businesses to issue the Forms 1099 to corporations as well as all persons in a trade or business. The second is to expand significantly the scope by requiring the issuance for payments made to "property" providers as well as service providers. The \$600 payment threshold remains intact. So basically, businesses will be issuing a Form 1099 to most of their vendors. The \$600 or more in payments is now for "rent. salaries, wages, amounts in consideration for property, premiums, annuities, compensations, remunerations, emoluments, gross receipts or other

fixed or determinable gains, profits and income..." The business taxpayer that issues the Form 1099 must first obtain the Taxpayer Identification Number (TIN) of the service/property provider payee. If the service/property providerpayee does not provide the TIN to the business taxpayer, the business taxpayer



must "backup" or withhold from the payments at a 28 percent rate.

#### **Penalties**

The Form 1099 is sent to the payee and to the IRS on or before January 31 of the year following the calendar year in which payments are made. There are penalties if the business taxpayer fails to file the information return. Penalties include:

- \$15 per information return if you correctly file within 30 days (by March 30 if the due date is February 28); maximum penalty \$75,000 per year (\$25,000 for small businesses, defined below).
- \$30 per information return if you correctly file more than 30 days after the due date but by August 1; maximum penalty \$150,000 per year (\$50,000 for small businesses).
- \$50 per information return if you file after August 1 or you do not file required information returns; maximum penalty \$250,000 per year

(\$100,000 for small businesses).

The definition of small business for this purpose is average annual gross receipts of \$5 million or less for the three most recent tax years (or for the period a business has been in existence, if shorter) ending before the calendar year in which the information returns were due.

#### Analysis

The new law adds the phrase "amounts in consideration of property" as payments made to a provider that must be reported, but the law does not define the term "property." From discussions with the proponents prior to passage, it is understood to mean everything, including the goods a business purchases for resale. Among the vendors that many small businesses might not think of as vendors are airlines.

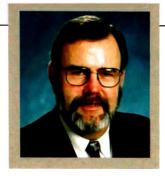
rental car companies, restaurants, hotels. and so forth.

#### Outlook

The new rules related to Form 1099 is now the law. It's likely that the IRS will issue regulations that might fill in some of the blanks. It's possible that there will be some sort of exception for large national retailers or regular/repeat transactions - meaning that you won't have to report your monthly shopping sprees at Staples via a form 1099.

Meanwhile, the IRS will hold public hearings in 2011 on the regulations and give individuals and businesses a chance to make their voices heard. The IRS also takes public comment via U.S. mail and email.

AFPD will continue to work with other associations whose members are affected by this time-consuming legislation. Together we will point out the time and paperwork required to comply with this new law, and the adverse effect upon small business.



Kim A. RHEAD
Partner, Karoub Associates

## **Support Those Who Support Small Business**

y the time you read this, the August primary elections will be behind us and the successful candidates will be turning their attention toward November and the general election. Every election is important, and despite the alarming number of people who fail to take advantage of their right to vote, every vote is important.

When I was a member of the Michigan House of Representatives, I served with a woman who won her election by one vote. There have been a number of other legislators elected to office by razor thin margins. Even if there were never any close elections, people should always take the time to vote. It is a right that many in the world forfeit their lives to achieve.

In addition, people also have the obligation to enter the polls as informed voters, and it is more important than ever that voters cast educated votes when they enter the polling booth. Gone are the days when we could simply vote straight ticket, or vote for someone based upon what we saw in an ad, or even based upon what we were told by our employer or union official.

The problems in Michigan are great, and we must all do our part to help our state claw its way back from the brink of financial ruin. One strategy is to do as much as we can to spend our money locally. The best place to purchase something is from someone who purchases items from you. It is almost impossible these days to "Buy American" because the definition of what is actually "American made" has become so difficult to define. But that is not true with buying locally. We all know the businesses in our local communities, and we need to double our efforts to support those businesses.

Another way is by making smart decisions when we

cast our votes. It is difficult to find out exactly where a candidate stands on most issues. Candidates would rather you make your decision based upon slick ad campaigns of 30-second sound bites. One good way to gain knowledg about a candidate is to go to groups that support issues that are important to you. Almost every major interest from the environment to guns to gay rights and beyond has a group that tracks its issues and evaluates candidate based upon their positions on these issues.

Small business owners have a number of sources available that review political candidates based upon their positions on issues that affect business owners. Your AFPD Association is a good place to start. On a state level, the Michigan State Chamber of Commerce does a very complete candidate review. The same is true for groups like the Small Business Association or the National Federation of Independent Businesses.

As job providers continue to pack up and leave the state, we have to stay and move forward. The auto industry has been very good to Michigan, and it will continue to be an important part of our economy, but it will be only one part. We must expand our agricultural industry; the same is true for service industries like insurance and finance.

The final area of possible economic expansion is small business. Over the years we have lost sight of the fact that the majority of jobs created in Michigan have always been generated by small business. Support those small businesses, and make sure you vote. And when you do take time to identify and support candidates who place a value on supporting our small businesses.

—Kim Rhead is partner with Karoub Associates, the lobbyist firm that represents the interests of AFPD and its members in Michigan

Over the years we have lost sight of the fact that the majority of jobs created in Michigan have always been generated by small business.



Jody **LICURSI** Vice President—Capitol Strategies Group

## 2010 Election Spotlight

uring the summer months while the Ohio General Assembly is on break, we would like to introduce you to key legislative candidates for the 2010 election. In this month's Bottom Line, we focus on Republican candidates for the Ohio House of Representatives.

In 2008, a Democratic majority (53-46) was elected to the Ohio House of Representatives for the first time in more than a decade. This election year, there will be a heated battle between Republicans and Democrats for control of the Ohio House of Representatives. If you have questions or would like additional information on any of the candidates, please contact AFPD's Ron Milburn at rlmlcm@yahoo.com.

> MATT CARLE is challenging first-term incumbent Rep. Nancy Garland (D-New Albany) for the 20th Ohio House District. Carle works as director of development and community relations for the Ohio College Access Network and as a real estate development and zoning lawyer.

"The contribution that small businesses make to Ohio's economy is enormous and, if elected, every ounce of my energy will be directed on building a stronger economy and better business climate by streamlining government and eliminating burdensome regulations and taxes that drive jobs out of our state," Carle told AFPD.

> MIKE DUFFEY is the Republican candidate for the 21st Ohio House District, a seat currently held by Rep. Kevin Bacon (R-Minerva Park). who is running for the Ohio Senate. Duffey is a twice-elected member of Worthington City Council, where he implemented a balanced budget, reduced spending, created a "rainy day" fund, and hired a full time-economic development professional.

"Ohio cannot tax its way to prosperity," Duffey said. "We need to rethink state government and let Ohio's entrepreneurs, including AFPD's members, help drive economic growth and prosperity again. But the only way that is going to happen is if we all get involved in the political process and I mean today, not tomorrow."

MIKE HENNE is running for the 36th House District, currently occupied by Rep. Seth Morgan, who chose not to run for re-election. This is Henne's first campaign for public office. More than 20 years ago, Henne joined his family business, Boord-Henne Insurance Agency, which he currently owns with his brother. In his campaign for the Ohio House, Henne promotes running the government more like a business through cutting waste and overspending, reevaluating Ohio's tax structure to attract business, and enhancing economic development to stimulate growth in the Dayton area.

CLIFF ROSENBERGER is the Republican candidate for the 86th Ohio House District. which is currently held by Rep. Dave Daniels (R-Greenfield), who is running in the Ohio Senate. This will be the first time Rosenberger will be on the ballot. Rosenberger is a U.S. Air Force veteran assigned to the 113th fighter wing of the Air

National Guard. He is active in his community, helping to develop a village planning commission for Clarksville and leading the movement to establish a Clinton County Veterans' Memorial in Wilmington.

"Small businesses are the backbone of not only our state, but our country," said Rosenberger, "We need to make Ohio's business climate more competitive and increase the quality of life here so that our small businesses have the opportunity to thrive."

> BOB PETERSON is challenging incumbent Raymond Allen "Ray" Pryor. "With approximately 11.3 percent of our community unemployed, it is time for a change from the anti-business, antigrowth status quo," he says.

> "If I receive the honor to serve as the voice of the 85th Ohio House District,

it will be my top priority to bring jobs and businesses back to the region. With Ohioans suffering the most difficult economy in decades, we need state leaders whose priorities align with those they represent, who are able to make difficult decisions, who are willing to roll up their sleeves and bring economic prosperity back to

Jody Licursi is vice president of Capitol Strategies Group, the lobbyist firm that represents the interests of AFPD members in Ohio.

## **Best Practices for Card Data Tokenization**

Visa Inc. has announced global industry best practices for tokenization to promote safer merchant payment environments. The tokenization best practices are the latest in a series of guidance to help merchants reduce or eliminate sensitive card data from payment systems and simplify data security and compliance efforts.

Tokenization is the process through which a credit or debit card's 16-digit primary account number (PAN) is replaced by

proxy numbers. Merchants and processors that use tokens in accordance with best practices are able to limit PAN storage, significantly reducing the risk that sensitive cardholder data may be stolen by data thieves. Visa has provided a type of single-use token for many years; transaction IDs are provided in place of card numbers for every transaction processed by VisaNet, so merchants may use it for settlement and other ancillary processes with the support of their processors. The best practices also address multi-use tokens, which can be used for more complicated purposes such as fraud management, recurring or subscription payments, and

merchant loyalty programs.

"Where properly implemented, tokenization may help simplify a merchant's payment card environment," says Eduardo Perez, head of global payment system security, Visa Inc. "However, we know from working with the industry and from forensics investigations, that there are some common implementation pitfalls that have contributed to data compromises. For example, entities have failed to monitor for malfunctions, anomalies and suspicious activity, allowing an intruder to manipulate the tokenization system undetected.

The best practices are part of Visa's broader effort to help merchants and the industry better manage security and compliance. By reducing the amount of vulnerable information that needs to be protected, Visa says merchants can simplify their payment systems and improve payment security.

In October 2009, Visa published the Visa Best Practices for Data Field Encryption for protecting cardholder information and limiting the clear-text availability of cardholder data and sensitive authentication data. As part of these best practices, Visa recommended that entities consider using tokens (such as

a transaction ID or a surrogate value) to replace the PAN for use in payment-related business purposes other than payment acceptance.

Visa has also provided best practices for PAN storage and truncation, including the use of tokens in lieu of ful card numbers. Visa's Best Practices for Tokenization, De Field Encryption, and PAN Storage and Truncation may found online at www.visa.com/cisp.

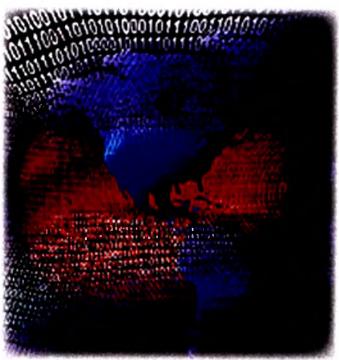
Particularly valuable for card-not-present and recur payment applications, tokenization also retains the merchant's ability to performarketing and fraud analywhile getting card number data off the merchant's systems and easing some of their Payment Card Industry Data Security Standards obligations," says George Peabody, director, emerging technologies at Mercator Advisory Group.

Visa's tokenization best practices provides guidance on areas in which poor execution has been a proble in the past, including propageneration of tokens and the management of historical

data. The best practices highlight four key components of effective tokenization:

- 1. Token generation—defines the process for how a mile is generated.
- Token mapping—defines the process for associating token to its original PAN value.
- 3. Card data vault—defines the central repository of cardholder data used by the token mapping process
- 4. Cryptographic key management—defines the proces for how cryptographic keys are managed and used protect cardholder and account data.

Perez also notes that other sensitive authentication descended as a full contents of the magnetic strip, CVV2, PIN. PIN block should never be stored after the authorization for any reason. "Tokenization is intended as a complement to rather than a replacement for the Payment Card Industry Data Security Standard," he says. "While tokenization and encryption solutions can streamline a merchant's environment, strong security layers are required to programment data compromise."



#### **Healthy Living**

## Healthy Steps o Safety

10re Americans die from medical nistakes than from motor vehicle ecidents, breast cancer, or AIDS. For xample:

- · A hospitalized patient on a salt-free diet is given high-salt meals.
- A pharmacist misinterprets a doctor's handwriting and gives a patient the wrong medication.
- A surgeon operates on the left leg instead of the right.

Errors in medication, surgery. liagnosis, diagnostic equipment, and ab reports all can lead to patient death. io. how can you prevent errors from appening in your care?

Research shows that patients who ask juestions and become involved in their wn health care tend to get the most atisfying results. Follow these steps, and you'll be less likely to become a victim of medical error:

- 1. Be an active member of your own health care team. Take part in every decision that has to do with your health.
- 2. Make sure you tell your doctor every medication you are taking (including over-the-counter medications) so your doctor will not prescribe anything that interacts with your present medications.
- 3. If you are having surgery, make sure that you, your doctor, and your surgeon are clear on exactly what will be done.
- 4. Speak up if you have questions or concerns. You have the right to question anyone involved in your care.
- 5. Know that more is not always better. Just because a test or treatment is recommended doesn't mean it is necessary. Find out why your doctor asked for it.

Are you nervous to ask your health provider questions? Don't be. Your medical team wants to know when you have questions or concerns about tests, procedures, medicines, and surgeries.



Every journey begins with single step.



## SUPPORT THESE AFPD SUPPLIER MEMBERS

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American Communications of Ohio ATM of America Elite Bank Card ATM's	(614) 855-7790 (248) 932-5400 (248) 594-3322	Avedian Development  DKI Demolition & General Construction	-800-543-8881 248) 766-2543 248) 538-9910 616) 638-2147	Affiliated Foods Midwest         (262) 654-6           Burnette Foods, Inc.         (231) 264-8           Capital Sales Company.         (248) 542-4           Cateraid, Inc.         (517) 546-83
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Great Lakes Baking Co Interstate Brands/Wonder Bread/Hostess Michigan Baking Co - Hearth Oven Bakers	(313) 865-6360 (248) 588-3954 (313) 875-7246	Flynn Environmental, Inc Our Town	330) 499-1000 248) 623-3298	D&B Grocers Wholesale       (734) 513-17         Fun Energy Foods       (269) 934-76         General Wholesale       (248) 355-01         George Enterphises, Inc       (248) 851-61
BANKING & INVESTING		CREDIT CARD PROCESSING		Great North Foods (989) 356-2
AFPD Lincoln Financial Group Advisors Bank of Michigan Huntington Bank Paramount Bank	(248) 948-5124 (248) 865-1300 (248) 626-3970 (248) 538-8600	AFIPD Chase Paymentech	866-366-3300	HKJ, Inc Wholesale Grocery       (248) 930-33         Jerusalem Foods       (313) 846-17         Nash Finch       (989) 746-00         Spartan Stores, Inc       (616) 878-72
Peoples State Bank	(248) 548-2900	AFPD "Liberty USA(4	12) 461-2700	SUPERVALU (937) 3747
BEER DISTRIBUTORS		-	877-666-3226 800-874-5550	Universal Wholesale (248) 559-77
Eastown Distributors	(313) 867-6900	·	248) 356-7300	ICE CREAM SUPPLIERS
Great Lakes Beverage Tri County Beverage	(313) 865-3900 (313) 584-7100	DISPLAYS, KIOSKS & FIXTURES		AFPD Nestle/Edy's Grand Ice Cream 1-800-328-3397 ext.140
BOOKKEEPING/ACCOUNTING CP			313) 341-3255 313) 794-7355	AFPD *Prairie Farms Ice Cream Program (Large Fort. 1-800-399-6970 ext.)
Alkamano & Associates Garmo & Co P C	(248) 865-8500 (248) 672-4105	EGG SUPPLIER		ICE PRODUCTS
Lis, McEvilly & Associates Marcon/EK Williams & Co Shimoun, Yaldo & Associates, P C UHY-US	(734) 266 8120 (614) 837-7928 (248) 851-7900 (248) 355-1040	Linwood Egg Company ( ENERGY, LIGHTING & UTILITIES	248) 524-9550	Arctic Glacier, Inc       1-800-327-2%         Home City Ice       1-800-759-44         U S. Ice Corp       (313) 862-33
Walton Business Management Solutions	(248) 320-2545	DTE Energy 1	800-477-4747	INSURANCE SERVICES
BUSINESS COMMUNICATIONS			248) 792-9287	AFPD North Pointe Insurance 1-800-229-674
AFPD *Comcast	. <b>(248) 343-9348</b> (248) 556-4537	US Energy Engineers (: FOOD EQUIPMENT & MACHINERY	248) 683-7355	AFPD *BCBS of Michigan
CHECK CASHING SYSTEMS		Culinary Products (	989) 754-2457	AFPD **Cox Specialty Markets (North Pointe) (Underground Storage Tank Insurance)
Secure Check Cashing	(248) 548-3020	FOOD RESCUE		Benchmark Financial Ltd (248) 642-44 Bencivenga Insurance (Agent John Bencivenga) (248) 931-1
CHICKEN SUPPLIERS		Forgotten Harvest (	248) 967-1500	Community Care Associates (313) 961-31
Krispy Krunchy Chicken	(248) 821-1721	Gleaners Community Food Bank (	313) 923-3535	Danno Insurance Agency (248) 649-17
Taylor Freezer	(734) 525-2535	FRANCHISING OPPORTUNITIES		Farm Bureau/Jason Schoeberlein (517) 522
CHIPS, SNACKS & CANDY			800-497-6640	Frank McBnde Jr Inc (586) 445.25  Gadaleto. Ramsby & Assoc 1-800-263.35
AFPD Frito-Lay, Inc.	1-800-359-5914	GASOLINE WHOLESALER		GLP Insurance Services (248) 848-00
Better Made Snack Foods	(313) 925-4774	-		Great Northern Insurance Agency (248) 856
Detroit Popcom Company	(313) 835-3600		514) 889-1860	Hedman Anglin Bara & Associates Agency (614) 486-73
Kar's Nut Products Company	(248) 588-1903		514) 421-7500	Merem Insurance Services (248) 921-
Motown Snacks (Jays Cape Cod Toms Archway Stella Don			800-355-9342	Paul Jaboro (East West Insuamce Group) (586) 291-
Snyder's of Hanover	(734) 326-5971	· ·	934) 667-1166	Rocky Husaynu & Associates (248) 851-2
Uncle Ray's Potato Chips	1-800-800-3286	Supenor Petroleum Equipment (6	14) 539-1200	USTI

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INVENTORY SERVICES	
PICS Inventory	1-888-303-848
Target Inventory.	(586) 718-469
LEGAL SERVICES	
AFPD *Bellanca, Beattie, DeLisle	(313) 882-110
AFPD "Pepple & Waggoner, Ltd	(216) 520-008
Denha & Associates	(248) 265-410
Jappaya Law, PC	(248) 626-680
Kecskes, Gadd & Silver, PC	(734) 354-860
Mekani, Orow, Mekani. Shallal & Hindo P C	(248) 223-983
The Liquor Lawyers	(248) 433-120
LOTTERY	
GTech Corporation	(517) 272-330
Michigan Lottery	(517) 335-564
Ohio Lottery	1-800-589-644
MAGAZINE & TRADE PUBLICAT	ION
Chaldean News	(248) 932-310
Chaldean Times	(248) 865-289
Detroil Free Press	(313) 222-640
Delroit News	(313) 222-200
KB News	(586) 978-798
Michigan Chronicle	(313) 963-552

USA Today	(248) 926-0200
MEAT & DELI DISTRIBUTOR	S
A to Z Portion Control Meats	(419) 358-2926
C Roy & Sons	(810) 387-3975
Dairy Fresh Foods	(313) 295-6300
Dearborn Sausage	(313) 475-0048
Lipari Foods	(586) 447-3500
Piquette Market	(313) 875-5531
Sherwood Foods Distributors	(313) 659-7300
Weeks Food Corp.	(586) 727-3535

Suburban News/Magazines

Wolverine Packing Company

MILK, DAIRY & CHEESE PRODUCTS		
AFPD 'Prairie Farms Dairy Co	(248) 399-630	
AT-PD "Dairymens		
AFPD "H. Meyer Dairy		
AFPD "Modern Foods		
0	1-800-748-0480	

N	IIS	CI	EL	LA	١N	ΕO	US

7 Brothers Dish LLC	(248) 747-3474
Hollywood Sunglasses	1-888-478-6932

#### MONEY ORDERS/MONEY TRANSFER/ **BILL PAYMENT**

AFPD MoneyGram International .	
IPP of America	(973) 830-1918

#### **OFFICE SUPPLIES**

AFPD Staples	1-800-693-9900 ext.	584
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#### **PAYROLL PROCESSING**

AFPD ADP - Automatic Data Processing 1-877-634-1434

#### PHONE/CELLULAR/PHONE CARDS

AFPD Sprint Communications	(248)	943-3998
Communications Warehouse	1-888-	549-2355

#### **PIZZA SUPPLIERS**

Dough & Spice	(586) 756-6100
Hunt Brothers Pizza	(615) 259-2629

#### PRINTING, PUBLISHING & SIGNAGE

International Outdoor	(248) 489-8989
Michigan Logos	(517) 337-2267
Wall Kempski Graphics	(586) 775-7528

#### PRODUCE DISTRIBUTORS

Heeren Brothers Produce	(616) 452-2101
Tom Macen & Son, Inc	(313) 568-0557

#### **PROPANE**

(248) 945-4900

(313) 259-7500

AmenGas Propane		(231) 924-8495
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#### **REAL ESTATE**

Amencan Business Brokers	(614) 419-5678
Judeh & Associates (Assessor)	(313) 277-7989
Kuzana Enterprises (Property Management)	(248) 210-8229
Lighthouse Real Estate	(248) 210-8229
Signature Associates - Angela Arcon	(248) 359-3838

#### REVERSE VENDING MACHINES/RECYCLING

Kansmacker	(517) 374-8807
TOMRA Michigan	 1-800-610-4866

#### SECURITY, SURVEILLANCE & MORE

AFPD MIST Innovations	(313) 974-6786
Brink's, Inc	(313) 496-3556
Central Alarm Signal	(313) 864-8900

#### **SHELF TAGS**

	JAYD Tags	(248)	730-2403
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#### SODA POP, WATER, JUICES & **OTHER BEVERAGES**

AFPD Intrastate Distribu	
AFPD *Pepsi Program	, ,
7UP Bottling Group	(313) 937-3500
Absopure Water Co	1-800-334-1064
Anzona Beverages	(313) 541-8961
Beverage Plus	(702) 586-0249
Coca-Cola Bottlers of MI	Auburn Hills (248) 373-2653 Belleville (734) 397-2700 Metro Detroit (313) 868-2008 Port Huron (810) 982-8501
Coca-Cola Bottling - Cleveland	(216) 690-2653
Faygo Beverages, Inc.	(313) 925-1600
Garden Food Distributors	(313) 584-2800
Grandad's Sweet Tea	(313) 320-4446
Pepsi Beverages Company	Detroit 1-800-368-9945 Howell 1-800-878-8239 Pontrac (248) 334-3512
United Brands Company	(619) 461-5220

#### **TOBACCO COMPANIES & PRODUCTS**

Altria Client Services	(513) 831-5510
Capitol Cigars	(248) 255-8747
Nat Sherman	(201) 735-9000
R J Reynolds	(336) 741-0727
Snappy Cigs (electronic cigarettes)	(248) 747-5130

#### **WASTE DISPOSAL & RECYCLING**

AFPD National Management Systems	(586) 771-0700
Smart Way Recycling	. (248) 789-7190
WasteONE	(810) 624-9993

#### **WINE & SPIRITS COMPANIES**

Beam Global	(248) 471-2280
Diageo	1-800-462-6504

#### **WINE & SPIRITS DISTRIBUTORS**

Brown-Forman Beverage Company	(248) 393-1340
Galaxy Wine	(734) 425-2990
Great Lakes Wine & Spirits	(313) 867-0521
National Wine & Spints	1-888-697-6424 1-888-642-4697

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\* Indicates supplier only available in Michigan \*\* Indicates supplier only available in Ohio



### **Suggestions for Hiring Safe Workers**

Many employers fear hiring new employees who are "high risk" for onthe-job injuries, especially those who have sustained previous injuries on or off the job. Having a comprehensive hiring process that addresses worker safety can help alleviate some of those fears. Appropriate questions on the job application, during the interview process, and at the time of the job offer can meet this goal.

Due to Affirmative Action and Equal Employment Opportunity legislation, most hiring managers know that there is list of questions that cannot be asked of a job applicant relating to their physical abilities, such as: Do you have any disabilities? Have you had any recent or past illnesses or operations? What was the date of your last physical exam? How is your family's health?

Instead it is wise and more appropriate to ask something like this: "Based on the description of this position, can you demonstrate or describe how you would perform the following job related functions?" (This is acceptable only when the interviewer has thoroughly described the position through a job description and essential job functions.) Or, "Do you understand that any offer of employment is conditional based on the results of a pre-employment exam or drug test?" If you do not have a pre-employment

drug screen policy, consider the fact that about 74.3 percent of current, admitted drug users are employed and that 38-50 percent of all work-related accidents are drug or alcohol related.

Creating the right questions for the job interview can also be a useful tool for candidate selection. This is where the hiring manager can get a picture of the applicant's views of on-the-job safe work practices. Always avoid questions that result in "yes" or "no" answers, and ask questions such as the following: Who is responsible for your safety on the job? If you were to compare safety and quality, which would you consider to be more important and why? If your supervisor asked you to do something that you felt had potential to injure yourself or others, what would you do? Have you ever seen a co-worker performing an unsafe act? If so, how did you react? There is a wide spectrum of possible answers to these questions, and it can be very insightful to how your applicant will perform on the job.

A typical hiring practice is background checking. Many employers choose to recover a job applicant's workers compensation claims history report. Although it is not illegal to obtain this information with the applicant's permission, it is illegal to make a hiring decision based on the results of that report.



September 21 & 22

#### AFPD's 12th Annual Holida Food & Beverage Trade Sho

Rock Financial Showplace 46100 Grand River Ave., Novi, MI 4 Contact: Lauren Kopitz-800-666-6

November 19th

30th annual AFPD Foundate Michigan Turkey Drive

-and-

#### 1st annual AFPD Foundation **Ohio Turkey Drive**

Contact: Tamar Lutz—800-666-61 for both Turkey Drives

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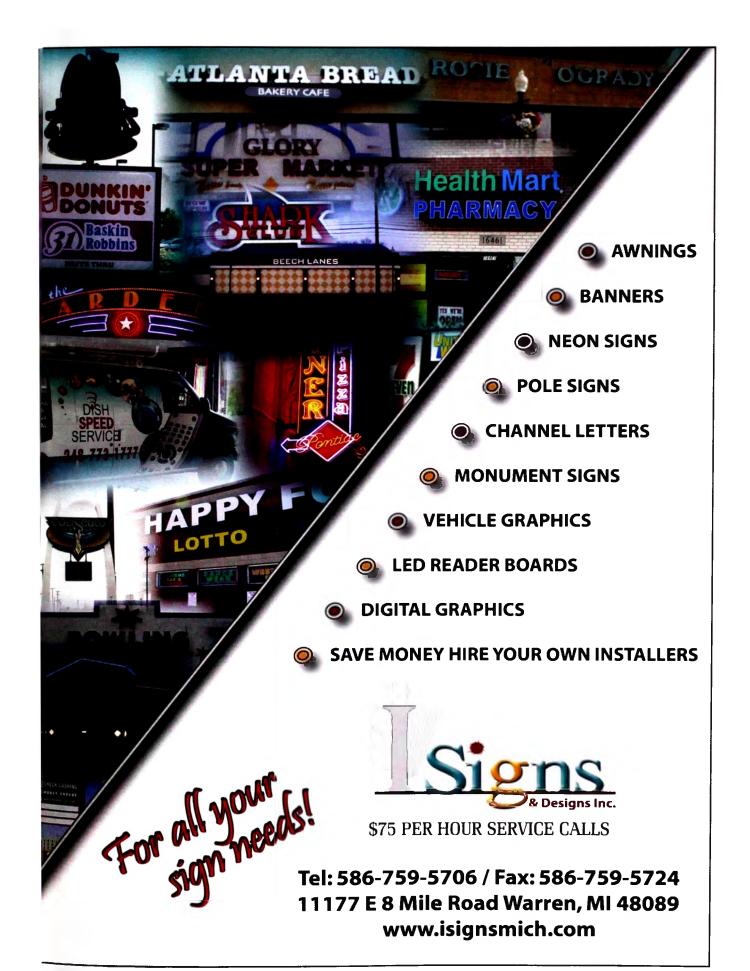
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